

PARKVIEW

COMMUNITY HEALTH IMPROVEMENT



2026 Implementation Strategy Parkview Noble Hospital



PARKVIEW
HEALTH

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About this Report

To grow and ensure the continued quality of Parkview Health's commitment to improving the health of our community, each of our licensed hospitals prepares a Community Health Needs Assessment (CHNA) and subsequent implementation strategy on a triennial basis. Using the knowledge gained from the 2025 CHNA results, this report will define Parkview Noble Hospital's community health implementation strategy for the 2025–28 assessment cycle as federally required by the Affordable Care Act. In doing so, this report will accomplish the following:

- Define the community we serve
- Summarize the 2025 CHNA and implementation strategy processes
- Summarize how top health needs were prioritized
- Describe how the hospital is addressing these community needs
- Describe unmet needs that were identified by 2025 CHNA

IRS Mandate

The contents of this report were formed in compliance with the requirements of Internal Revenue Code 501(r)(3)(A) set forth by the Internal Revenue Service for tax-exempt health systems and hospitals, defined within the Patient Protection and Affordable Care Act.

About Parkview Health

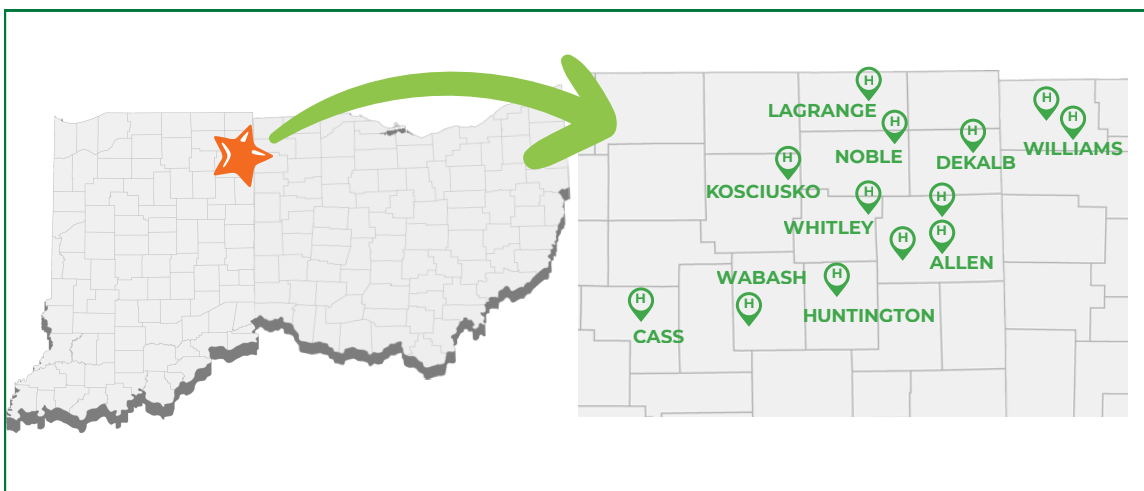
Parkview is a not-for-profit, community-based health system. It serves a population of more than 1.3 million in Indiana and northwest Ohio. With more than 17,500 employees, Parkview is the region's largest employer. Parkview started as Fort Wayne City Hospital and has been serving the community since 1878. Parkview Health formed in 1995, and the heritage of care and compassion continues today with 15 hospitals and over 300 outpatient centers and physician offices.

Parkview has a mission to improve health and inspire well-being in the communities we serve.

Community Served

For the purposes of this implementation strategy, the Parkview Health service area consists of the counties where a full-service Parkview hospital is located. This includes Allen, Cass, DeKalb, Huntington, Kosciusko, LaGrange, Noble, Wabash, and Whitley Counties in Indiana and Williams County in Ohio. Within this broader service area, the "Community Served" for this implementation strategy is defined specifically as Noble County, Indiana.

Noble County, home to Parkview Noble Hospital, serves a population of 47,417 residents, according to the 2025 Parkview Noble Hospital CHNA. The county's median household income is approximately \$70,908, with 8.5 percent of households living below the federal poverty level. Additionally, 11.7 percent of residents are uninsured. More detailed demographic and health data for each county within the Parkview Health service area is available on the [Community Data Hub](#).



2025 CHNA Process and Methodology

The CHNA is conducted every three years to identify and address the most pressing health needs in the Parkview Health service area. The 2025 CHNA was led by Parkview Health and the Health Services and Informatics Research (HSIR) team at Parkview’s Mirro Center for Research and Innovation. By using various data sources, we identified the top health needs in the community. We compared needs at the county level with those of the Parkview Health service area and the entire state. Findings were shared with the community and hospital partners to determine which health needs were most pressing.

Primary Data

Primary data for the 2025 CHNA was gathered by using surveys and focus groups. Surveys were conducted between September 2024 and December 2024, engaging 5,030 residents and 960 key informants through online and paper formats in five languages. These surveys assessed demographics, health concerns, healthcare access, mental health, and digital access. Focus groups were held from March 2025 to May 2025, with 34 sessions across the service area, each involving 5 to 15 participants from diverse backgrounds. These discussions explored health needs, barriers, and available resources.

Secondary Data

The Metopio platform was instrumental in gathering data from multiple sources, which, when combined with survey and focus group findings, provided a comprehensive view of each community’s health landscape. This secondary data offered valuable insights into health behaviors, outcomes, and social factors, using the most recent five-year averages or single-year data. Once all data was analyzed, the findings were shared with community and hospital partners, leading to the identification of priority health needs for 2025–28. The overall process focused on understanding community needs, prioritizing the most pressing issues, and identifying available resources and gaps to guide strategic planning and improve health outcomes.

Top Five Identified Health Needs

Noble County’s Top Five Health Concerns

- Diabetes
- Housing Affordability
- Insurance for Healthcare
- Mental Health and Mental Disorders
- Obesity



Prioritization Process

Prioritization Overview

After gathering and analyzing the data, the HSIR team used a structured process to pinpoint the community's most urgent health needs. This process was meant to be inclusive and data driven, ensuring that the chosen priorities represented both community members' experiences and health trends. The process involved meetings with community stakeholders and final selection of top health needs by hospital leaders.

Community Prioritization Sessions

- Sessions were carried out between March 2025 and May 2025 for each hospital.
- Attendees were professionals who provide a wide range of services to community members from diverse backgrounds.
- Ahead of the meeting, attendees were sent a printed scorecard with the top health needs identified for their county and related data.
- A presentation at the meeting covered data trends on the top health needs.
- Attendees participated in a discussion with a focus on benefits and challenges to addressing the health needs.
- Attendees voted to rank the top health needs based on significance, severity, relation to social drivers of health, and suitability for intervention.

Selected Health Priorities

The list of top health needs from each session was shared with hospital leadership in June 2025. With consideration given to resources, prevalence of the health need, and suitability to address the health need, hospital leaders reached consensus on the final following top health priorities:

Selected Priorities for Parkview Health–Noble County

- Diabetes
- Mental Health and Mental Disorders
- Obesity



Implementation Strategy Process

In addressing each prioritized health issue identified, Parkview Noble Hospital created the following implementation strategy to define how the hospital intends to address each top health need, in addition to our ongoing commitment to improving access to care. This collaborative planning process includes senior leadership, the hospital board, Community Health Improvement staff, program leads, community nurses, community health workers, and partner organizations working alongside the results of the 2025 CHNA. Through this process, we work diligently to align the top health needs of our community with hospital resources and capabilities to create our implementation strategy in compliance with the requirements set by the Internal Revenue Service for tax-exempt health systems and hospitals.

Parkview Noble Hospital's board, made up of hospital board members, hospital leadership, and community stakeholders, reviewed and adopted the implementation strategy on May 11, 2026.

2026 Implementation Strategy

This section will report the strategies and program initiatives the hospital will implement, fund, or pursue in collaboration with community partners to address priority health needs over the next three years.

All planned activities align with the hospital’s mission, priorities, and operational capacity. The plan is intended to be flexible and may be revised as circumstances evolve, including changes in community needs or available resources.

Mental Health and Mental Disorders

Program/Initiative: Campus Life Mentorship Outreach

Goal: Improve teens’ mental, spiritual, and social well-being through membership, small groups, and community engagement.

Objectives

- Connect with at least 1,000 teens on a first-time basis through outreach activities and events.
- Establish ongoing, consistent mentoring relationships with at least 250 teens through deeper conversational engagement and small group participation.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> • Number of first-time teen connections • Number of ongoing mentor relationships • Attendance at small groups/events • Pre- and post- self-reported well-being surveys 	<ul style="list-style-type: none"> • Weekly small group meetings • One-on-one mentorship conversations • School-based outreach events • Community service projects • Leadership-development opportunities • Safe, structured after-school engagement activities 	<ul style="list-style-type: none"> • Increased sense of belonging and connectedness • Improved emotional resilience • Decreased feelings of isolation • Strengthen coping and communication skills • Increased positive adult relationships 	<ul style="list-style-type: none"> • Local middle and high schools • Youth-serving organizations • Faith-based organizations • Community mental health providers • Parents and guardians • Volunteers and trained mentors

Mental Health and Mental Disorders

Program/Initiative: Common Grace Ministries Strengthening Foundations-Direct Assistance and Organizational Sustainability

Goal: Create stronger foundation for Common Grace through strategic goal setting and careful stewardship of resources so the organization can effectively invest in Noble County neighbors as they work to build stronger, more stable foundations for themselves.

Objective: Directly assist Noble County neighbors with basic emergent needs upon eligibility determination through a completed application and screening process.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> • Number of completed applications processed • Number of households assisted • Types of assistance provided (utilities, rent, food, transportation) • Percent of eligible applicants receiving support • Funds distributed annually 	<ul style="list-style-type: none"> • Established clear eligibility criteria and application process • Provide financial assistance for emergent needs (utilities, rent, food, transportation) • Resource navigation and referrals to supportive services • Strategic budget planning and resource allocation • Ongoing program evaluation and goal setting 	<ul style="list-style-type: none"> • Increased housing and utility stability • Reduced financial stress among vulnerable households • Improved access to essential resources • Reduced health risks associated with housing and food insecurity • Strengthening organizational sustainability and accountability 	<ul style="list-style-type: none"> • Local churches and faith-based organizations • Noble County Social Service Agencies • Township Trustees • Food pantries • Housing and utility providers • Community donors and grant funders

Program/Initiative: McMillen Health–Preventive Health Education for Noble County Youth

Goal: Deliver 12 evidence-informed preventive health education sessions focused on mental health, substance use prevention, and obesity prevention to Noble County youth in preschool through grade 12.

Objectives

- Connect with at least 1,000 teens on a first-time basis through outreach activities and events.
- Establish ongoing, consistent mentoring relationships with at least 250 teens through deeper conversational engagement and small group participation.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> • Number of sessions delivered (12 annually) • Number of youth served (goal 300) • Grade levels reached (preschool–12) • Before and after knowledge assessment results • Educator/teacher satisfaction 	<ul style="list-style-type: none"> • Deliver classroom-based, age-appropriate curriculum on mental health awareness • Provide substance use prevention education focused on decision-making skills • Teach nutrition and obesity prevention strategies • Utilize interactive, evidence-informed educational materials • Coordinate scheduling with schools and youth organizations 	<ul style="list-style-type: none"> • Increased knowledge of health-lifestyle behaviors • Improved awareness of mental health and coping strategies • Increased resistance skills related to substance use • Strengthened early prevention protective factors • Reduced long-term risk for chronic disease and behavioral health crisis 	<ul style="list-style-type: none"> • Noble County Schools (public and private) • Early childhood education centers • After-school and youth-serving organizations • School administrators and teachers • Local healthcare providers • Parents/guardians

Mental Health and Mental Disorders

Program/Initiative: Noble County Suicide Prevention

Goal: Reduce suicidality across Noble County by providing QPR, education programs, and peer support.

Objective: Teach a minimum of six QPR sessions, hold monthly alternatives to suicide virtual groups, and hold community events that bring the community together around suicide prevention.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> QPR sessions with number of attendees Group vs. attendance increase awareness and partners Grow the involvement with the coalition by two active members Community engagement 	<ul style="list-style-type: none"> Invite and actively recruit member growth and engagement Build and strengthen community partners through sponsorship initiative 	<ul style="list-style-type: none"> Increase in members and engagement Strong financial security and independence to be sustainable 	<ul style="list-style-type: none"> Noble County Suicide Bowen Park Park Center PPG weight management Therapist Community members Parkview Behavioral Health

Program/Initiative: Drug Free Noble County–Substance Use Prevention & Community Education

Goal: Reduce substance misuse and promote healthy lifestyle of Noble County through community education, prevention programming, and collaborative partnerships.

Objective: Increase awareness and prevention of substance use among youth and adults in Noble County through community education initiatives, outreach events, and evidence-informed prevention strategies.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> Number of prevention education events held Number of community members reached through outreach Number of youth participating in prevention programs Community awareness of substance use risks 	<ul style="list-style-type: none"> Provide youth-focused substance prevention education in schools and community settings Conduct community awareness campaigns and outreach events Partner with local organizations to promote drug-free initiatives Distribute prevention resources and educational materials Support community coalitions addressing substance use 	<ul style="list-style-type: none"> Increase awareness of substance use risks Reduced youth experiments with drugs and alcohol Stronger community prevention network Increased protective factors among youth and families Reduced long-term substance use and related health impacts 	<ul style="list-style-type: none"> Parkview Noble Hospital Local schools and youth organizations Law enforcement agencies Public health departments Community coalitions and nonprofits Parents and community volunteers

Mental Health and Mental Disorders

Program/Initiative: Naloxone Box–Community Naloxone Access Initiative

Goal: Increase access to lifesaving naloxone throughout Noble County by strategically placing and maintaining publicly accessible naloxone boxes, while improving community awareness and readiness to respond to opioid overdoses.

Objective: Increase community access to naloxone by installing and maintaining publicly accessible naloxone boxes in strategic community locations throughout Noble County, along with education on overdose recognition and response.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> Number of naloxone boxes installed Number of naloxone kits distributed or restocked Number of community members reached with overdose education Number of reported overdose reversals (when available) 	<ul style="list-style-type: none"> Install publicly naloxone boxes in high-traffic or high-risk community locations Regularly monitor and restock naloxone kits Provide educational materials on recognizing and responding to opioid overdoses Promote awareness of Good Samaritan protections and emergency response procedures 	<ul style="list-style-type: none"> Increased community to lifesaving overdose reversal medication Increased community awareness of overdose response Reduced fatal opioid overdoses Improved public health response to substance use emergencies 	<ul style="list-style-type: none"> Local health departments Emergency Medical Services (EMS) Law enforcement agencies Community organizations and recovery groups Local government partners Healthcare providers and pharmacies

Program/Initiative: Inspiration Ministries–State Certified recovery Services & Housing

Goal: Implement and execute a state-certified recovery program in Noble County, including certified addiction services and certified recovery housing, to support sustainable recovery and community reintegration.

Objectives

- Increase the number of men and women experiencing sustainable recovery.
- Increase number of work-ready, quality employees entering the workforce.
- Increase the number of families reunified and stabilized following recovery participation

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> Number of individuals enrolled in certified recovery Number of individuals residing in certified recovery housing Program completion rate Employment placement rate, post-program Percentage of participants maintaining sobriety at 6–12 months Number of family reunifications 	<ul style="list-style-type: none"> Provide state-certified addiction treatment and recovery support services Operate certified recovery housing that meets state standards Individual recovery coaching and case management Workforce-readiness training and job-placement support Life-skills education (financial literacy, communication, parenting skills) Family engagement and reunification support services 	<ul style="list-style-type: none"> Increased long-term sobriety and relapse prevention Reduced overdose risk and substance-related hospital utilization Increased employment and economic stability Improved family stability and reunification outcomes Reduced criminal justice involvement Strengthened community workforce capacity 	<ul style="list-style-type: none"> Indiana state certifying agencies Local employers and workforce-development organizations Community mental health providers Noble County courts and probation services Department of Child Services Local healthcare providers Faith-based community support organizations

Obesity and Diabetes

Program/Initiative: Cole Center Family YMCA

Goal: To engage youth into sports and swim lessons; engage seniors and adults in group wellness programming to encourage healthy living to reduce obesity and other chronic disease relations illness.

Objective: Increase community participation in YMCA wellness programs that support physical activity, healthy living, and preventive health.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> Number of scans at the facility Number of total scholarships Number of youths in programming Number of participants in chronic disease programming 	<ul style="list-style-type: none"> Increased accessibility to more members by going 24/7 Incorporating NFL flag football into our youth football now to increase marketability and interest Continue to reach out to corporations to talk with their employees to add to increased marketability and access for their members through corporate partners 	<ul style="list-style-type: none"> Increased physical activity among community members Improved overall health and wellness Reduced risk factors for chronic disease Increased community engagement in preventive health programs Strengthened family and youth wellness habits 	<ul style="list-style-type: none"> Parkview Noble Hospital Local schools and youth organizations Community health organizations Local businesses and sponsors Noble County community partners

Program/Initiative: Community Learning Center Monthly Healthy Cooking Classes

Goal: Provide a healthy cooking class on one Thursday per month utilizing CLC (Community Learning Center) kitchen appliances, while generating support to offset camp teacher costs.

Objectives

- Host 12 healthy cooking classes annually.
- Generate program revenue or reallocated funding to help offset instructional costs for the summer camp program.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> Number of classes held Number of participants per class Participant satisfaction surveys Revenue generated to offset summer camp teacher costs 	<ul style="list-style-type: none"> Conduct one cooking class per month (Thursday evenings) Utilize CLC kitchen appliances and facility space Purchase ingredients using grant funds Provide hands-on instruction in healthy meal preparation Incorporate nutrition education and budgeting tips 	<ul style="list-style-type: none"> Increased knowledge of healthy meal preparation Improved confidence in cooking nutritious meals at home Increased consumption of healthier foods Community engagement in preventative health efforts Financial sustainability support for summer camp staffing 	<ul style="list-style-type: none"> Community Learning Center Grant funders Local dietitians and nutrition educators Summer camp leadership team Community volunteers

Obesity and Diabetes

Program/Initiative: VeggieRx

Goal: Improve access to fresh fruits and vegetables for at-risk Noble County residents while supporting chronic disease prevention and management.

Objective: Provide prescriptions to eligible patients through clinical and community screening processes to increase healthy food consumption and improve health outcomes.

Indicator	Interventions	Anticipated Impact	Internal/External Partners
<ul style="list-style-type: none"> • Number of patients screened for food security • Number of participants enrolled in VeggieRx • Number and value of produce vouchers distributed • Voucher redemption rate • Participant self-reported fruit and vegetable intake • Clinical indicator (A1C, BMI, blood pressure when applicable) 	<ul style="list-style-type: none"> • Screen patients for food insecurity and nutrition-related chronic disease risk • Issues produce prescriptions/vouchers for eligible participants • Partner with local grocery stores/farmers markets for redemption • Provide nutrition education and healthy recipe resources 	<ul style="list-style-type: none"> • Increased access to fresh nutritious foods • Improved fruit and vegetable consumption • Improve management of diabetes, hypertension, and obesity • Reduced food insecurity among participants • Potential reduction in preventable healthcare utilization 	<ul style="list-style-type: none"> • Parkview Noble Hospital clinical providers • Local grocery stores and farmer's markets • Community food pantries • Registered dietitians and nutritional educators • Social services • Other supporting community partners

Identified Health Needs Not Addressed

While prioritizing the hospital's top three health concerns with internal and external stakeholders, we consider the data, health-needs significance, severity, our capacity to impact, suitability, resources available, and health disparity related to social determinants of health. Based on these points, we chose to not directly address the following needs identified by our 2025 CHNA:

- Housing Affordability
- Insurance for Healthcare

For More Information

Parkview would like to extend gratitude toward its community partners for their collaboration with the 2025 CHNA and 2026 implementation strategy process that addresses the health needs of Noble County. For additional information about Parkview Noble Hospital's 2025 CHNA or 2026 Implementation Plan, please contact us at community.health@parkview.com.

Board Approval

Approved by the Parkview Noble Hospital's Board of Directors
on May 11, 2026